#### **Glass ceiling**

More than a question of underrepresentation

Sofie De Graeve, VOK

#### **Vrouwen Overleg Komitee**

- feminist and pluralist think-tank and network of individual feminists
- 1972 > ...
- sensibilisation and opinion making
- public debate and expertise
- national Women's Day (11/11)

#### **Glass ceiling**



## **Monitoring** EU database: women and men in decision-making

- Politics
- Business & Finance
- Public Administration
- Judiciary
- Social Partners & NGOs

#### **Politics**

National Parliaments (both houses)

- EU 27: 24%W 76%M
- B: 39%W 61%M
- Sweden: 47%W 53%M

Chairperson of the Parliament:

- EU 27: 8W 32M
- B: M

#### **Politics**

National Governments

- EU 27: 27%W 73%M
- B: 33%W 67%M
- Finland: 55%W 45 M

President: EU 27: 3W 17M

Prime Minister. EU 27: 3W 24M

## **Business & Finance**

#### (50 largest stock exchange noted companies)

Members of the Board

- EU 27: 11%W 89%M
- B: 8%W 92%M
- Norway 42%W 58%M

Chairperson of the Board

- EU: 27: 3%W 97%M
- B: 0%W
- Norway: 11% W 89% M

#### **Public Administration**

Level 1

- EU 27: Level 1: 25%W en 75%M
- B: 17%W 83%M

Level 2

- EU 27: 33%W 67%M
- B: 14%W 86%M

#### Judiciary supreme courts

**Members** 

- EU 27: 32%W 68%M
- B: 17%W 83%M
- Luxembourg: 100% W

**President** 

- EU 27: President: 7W en 20M
- B: 1M

#### **Belgium** IGVM: Women at the top (2009)

- Education and health care:
  - most female sectors
  - women in management: strongly underrepresented
  - slight improvement 1997-2007
- Feminisation of liberal professions (doctor, architect, lawyer)
  - Professional associations: W strongly underrepresented
- Media: women-magazines

#### **Glass ceiling**

Democratic deficit

Loss of talent

#### **Glass cliff**



#### Glass ceiling Care ceiling



#### **Care ceiling**

= career path is often blocked or interrupted by the unequal division of care amongst M/W

- Care as parallel career: W are expected to work inside and outside the home
- Roots in gender stereotyping

#### **Gender stereotyping**

- Division of care
- Choice of education and occupation
- Concept of leadership

! Beware of multiple stereotyping

### **Strategy: and...and**

- include women
- change structures
- ! Beware of stereotyping

#### **Include women**

Quota

"Carrot & stick"

# **Quota: politics Belgium**

- equal representation of men and women on the lists of candidates for election
- first two places: different sex
- min. 1W in governments

VOK: "zipper" the whole list of candidates

## **Quota: Business**

 Pioneer Norway: law 2003: 40%W in the board of public shareholder-owned corporations in 2008

("golden skirts is a men's wear")

- Followed by:
  - Spain (2007) 2015: 40%W (voluntary basis)
  - propositions: Belgium, France, EU Commissioner Reding
- VOK: quota

#### **Carrot & stick**

- matching women's potential
- mentoring
- networking
- financial incentives
- sanctions

#### **Change structures**

- Unequal division of care
- Gender stereotyping

## **Unequal division of care**

- Monitoring care gap
- Care facilities
- Equality W/M in parental leave VOK:
  - obligatory birth leave for partners
  - decreasing the gap in time spent with children

#### Break gender stereotypes: give talent a chance

Cut out stereotypes or you'll be cutting your resources in half.



Cut out stereotypes or you'll be cutting your resources in half.



# Women at the top: making equality visible

- Using all potential: equal representation is good for all
- Caring, presiding meetings, speaking in public... is learned behavior for both women and men
- Maximizing the freedom of choice for women and men

#### Forbes list of 100 most powerful women (Oct. 2010)

#### Michelle Obama (1) Angela Merkel (4)



